

# Hapū Update from our Delegation to Te Kotahitanga o Ngāti Tuwharetoa

Our latest Hui/Wānanga were held Saturday 15 September at Mokai Mārae

## Strategic Planning Directive

Our Strategic Planning Directive is preparing to be printed. This document reflects our last 5 months of work as Te Kotahitanga o Ngāti Tuwharetoa. Through wānanga, hui and reviews we have collectively created our foundation initiating document. The journey to the completion of this document has been as important as the document itself.

The document is NOT the Strategic Plan but is an important document towards the creation of our final Strategic Plan. This document covers the next 12 months of work in detail and also covers in general the next few years of mahi. The Strategic Planning Directive covers 5 key Strategic Planning Objectives and an ancillary objective. These are:

- SPO1: An effective Governance Model.
- SPO2: Prepared for Settlement.
- SPO3: Consolidation through Amalgamation.
- SPO4: The 50—100 Year Plan.
- SPO5: Manage short term risks.
- Ancillary Claims.

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## 3rd Signing Delayed

The 3rd & final signing of the Settlement has been delayed. It was originally scheduled for 13 September. The delay has been caused by an unresolved negotiation of the Oneneke Springs & Lake



The Strategic Planning Directive will be available soon.

will be available later this month.

The Strategic Planning Directive, now referred to as the SPD includes a lot of detail into the work we are doing as a governance group to create our operating mode. It reflects the complexity of an entity that has all 26 hapū at the table. It shows that we are committing to making the governance model work at a very detailed level and our desire to create something uniquely hapū, Tūwharetoa and tikanga based.

Additionally, you will find the Strategic Instruction that has been issued to our Te Poari Mahi that clearly outlines their priorities and authorities. Equally it outlines some constraints under which they must operate.

Rotokawa. We are united in our support for the hapū involved in these negotiation. Sir Michael Cullen continues to work steadfastly on these negotiations. A new signing date is not yet known.

## Measuring our Performance & Tracking Our Progress

Following the completion of our Strategic Planning Directive (SPD) we understood that it was important to make sure that we progressed and completed all of the tasks and goals that we had set for ourselves. Āue, no good doing all that mahi and then just let it all sit in a document on the shelf or coming up with some great ideas and the do-

ing nothing about it. As such the following were created to ensure we measured our performance and track our progress.

**Strategic Scorecard**—This focuses on the five Strategic Planning Directives.

**Dashboards**—Three dashboards have been created to track our performance from a

Strategic, Governance and Team Culture perspective.

**Action Trackers**—We have three action trackers ensuring that we complete all of our tasks.

**Hapū Readiness Matrix**—This matrix allows us to track how ready hapū are for the various components of their specific settlement.



How much work is completed—we need 100 for all 5 areas over the next 12 months.



In terms of timelines—how are we tracking. We are a little behind in

| Governance Description                           | Status |
|--|--------|
| 1 Membership                                     | Yellow |
| 2 Budget - Month (July 4th pd)                   | Green  |
| 3 Budget - Year to Date                          | Green  |
| 4 Budget - Year End                              | Yellow |
| 5 Policies/Procedures - Currently in development | Yellow |
| 6 Next Self Review                               | Yellow |
| 7 Communication Pieces                           | Red    |

On our governance hasboard we are green for good, orange we are progressing and red we are behind and need to do better.

## Self-Evaluation for Delegates

As part of our SPD we agreed to conduct regular reviews of our performance, through some different review tools. At our recent wānanga we were given a self-evaluation to complete which included 35 questions on the responsi-

bilities of being a delegate on the Trust Board. The evaluation then ask the delegate to write down areas for improvement over the next three months. Delegate were encouraged to talk to their peers , hapū or a mentor to

assist with improving any areas they wished to address. Furthermore the evaluation booklet provided for a peer-to-peer evaluation. The delegates were invited to approach a peer over the next three months to conduct a mutual evaluation of each other in the third month.



## Settlement Preparation priority for Te Poari Mahi

The SPD articulates the priority work for Te Poari Mahi. Their number one priority is ensuring that Te Kotahitanga is ready for Settlement. As part of this the following are the types of tasks being conducted:

- Establish Tuwharetoa Whenua as legal organisation to receive settlement assets.
- Secure property and tax lawyers.
- Compile information and full DOC disclosure for every redress site (45). Review Mana Whenua process and begin modifying to suit our needs.
- Investigate a coordinated approach to resource consent and concessions.
- Design a programme to engage with hapū on the various and many Taiao Plans.
- Plan local government and agency engagement plan.
- Develop hapū engagement and collaboration plan.

## Appointments and Recruitment Komiti

The team of Ngaiterangi, Merehira and Blandina continue as this Komiti. Our current mahi includes a review of the current accountants contract, the administration contract and a 90 days review of Te Poari Mahi.

The komiti have also been asked to source and secure a Disputes Resolution service to independently manage any disputes, complaints or disputes. As a general practice the komiti seek multiple quotes or proposal for new

services and at this point are opting to keep current services consistent and stable through what is currently an important time of signing and settlement as well as a very busy time for Te Kotahitanga governance tasks.

## Policy Komiti

The policy komiti continue to work diligently on the many policies that require development in accordance with the Deed. The komiti have completed six policies and various Terms of Reference & 18 policies are in draft.

## Finance Komiti

The finance komiti meet regularly to manage our limited funds and costs.

The komiti recently worked with our Accountants (Strettons) to prepare our Annual Accounts and Audit of Accounts.

## Chairperson

The Chairperson routinely provides a report to Te Kotahitanga of the work he has completed and he has been engaged in. This report is well received and represents a focus on Strategic matters and external engagements.

## WANT TO KNOW MORE?

### WEBSITE:

[www.tekotahitangaotuwharetoa.co.nz](http://www.tekotahitangaotuwharetoa.co.nz)

### FACEBOOK:

Te Kotahitanga o Ngāti Tūwharetoa

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This newsletter created by  
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Ngāti Te Maunga

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We are now nearing the point where we will be holding regular hapū hui to prepare ourselves for receiving our settlement . But we also are preparing ourselves for some wider involvement in governance and strategic matters designed to secure our greater determination of central and local government strategies, policies and decision. We will have much greater influence and responsibility for our whenua and wai. For example a new Statutory Board Te Kōpua Kānapanapa and two seats on the District Council as well as two seats on Waikato Council for the Taupo catchment. In the Western Bays we will be explicit in the Western Bays Forum and the Te Piringa Agreement with the Department of Conservation. Exciting !



## Our beloved Whenuakura—Ngāti Te Maunga

Here are some extracts from the Schedule attached to the Deed of Settlement for the Whenuakura.

The Whenuakura Ecological Area is an area at the southern end of the Pureora Forest Park. Whenuakura literally means precious lands. It is a taonga, rich in tribal histories and abundant ecology. Ngati Tuwharetoa, particularly their hapu Te Maunga, treasure Whenuakura, their customary relationship with its natural environment and their kaitiaki responsibilities

to it.

Upon her death, Parekawa's children inherited their mother's authority over these lands. Her son Kikoreka, followed by his grand-daughter Te Maunga, held sway over the Whenuakura Ecological Area. Ngati Te Maunga, a hapu of Ngati Tuwharetoa, maintain their ahikaroa (long, undisturbed occupation) and kaitiakitanga based on hereditary and whakapapa rights.

Within Whenuakura there are nineteen streams and

springs. The streams on the western side of Whenuakura flow into the Pungapunga river and out towards the Whanganui River. The waterways on the eastern side of Whenuakura flow into the Whanganui Stream, which contains the beautiful Maniatangiroa Falls and Whanganui Falls. The Whanganui Stream flows into Taupo Moana (Lake Taupo) at Whanganui Bay. The lands at Whanganui Bay are still in Ngati Te Maunga ownership, and their marae tands there to this day.

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